

2021/22 Revised Estimate

	Opening Balance as at 01/04/2021 £	Transfers in ('top-up') £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2022 £
Earmarked Reserves				
Building Control	54,515	-	-	54,515
Capital Investment	1,628,256	-	(129,690)	1,498,566
Elections	41,217	41,217	-	82,434
Homelessness	459,622	-	(188,390)	271,232
Insurance	98,237	40,000	-	138,237
Investment - I.T. Strategy	950,715	33,630	(186,678)	797,667
Land Charges	12,562	-	-	12,562
Leisure Management	467,016	7,380	-	474,396
Council Tax Equalisation	2,274,996	-	(568,749)	1,706,247
Non-Domestic Rates Equalisation	9,885,548	3,294,190	(5,183,910)	7,995,828
Performance Reward Initiatives	22,514	-	(22,514)	-
Property Investment Fund	2,906,900	-	(2,863,127)	43,773
Value for Money	863,672	-	(206,293)	657,379
Vehicle Replacement/Street Cleansing Maintenance	555,339	580,149	(411,519)	723,969
TOTAL Earmarked Reserves	20,221,109	3,996,566	(9,760,870)	14,456,805
Ring-fenced Reserves				
Enterprise Zone Growth	847,124	-	(118,430)	728,694
TOTAL Ring-fenced Reserves	847,124	-	(118,430)	728,694
TOTAL Reserves	21,068,233	3,996,566	(9,879,300)	15,185,499
Balances				
General Fund	13,092,723	-	(958,546)	12,134,177
TOTAL Balances	13,092,723	-	(958,546)	12,134,177
TOTAL Reserves and Balances	34,160,956	3,996,566	(10,837,846)	27,319,676

2022/23 Estimated Position

	Opening Balance as at 01/04/2022 £	Transfers in ('top-up') £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2023 £
Earmarked Reserves				
Building Control	54,515	-	-	54,515
Capital Investment	1,498,566	-	-	1,498,566
Elections	82,434	41,217	-	123,651
Homelessness	271,232	-	(88,290)	182,942
Insurance	138,237	40,000	-	178,237
Investment - I.T. Strategy	797,667	51,425	(481,184)	367,908
Land Charges	12,562	-	-	12,562
Leisure Management	474,396	7,380	(250,000)	231,776
Council Tax Equalisation	1,706,247	-	(568,749)	1,137,498
Non-Domestic Rates Equalisation	7,995,828	4,506,060	(4,894,900)	7,606,988
Property Investment Fund	43,773	-	(43,773)	-
Value for Money	657,379	-	(50,500)	606,879
Vehicle Replacement/Street Cleansing Maintenance	723,969	578,679	(155,200)	1,147,448
TOTAL Earmarked Reserves	14,456,805	5,224,761	(6,532,596)	13,148,970
Ring-fenced Reserves				
Enterprise Zone Growth	728,694	-	(49,950)	678,744
TOTAL Ring-fenced Reserves	728,694	-	(49,950)	678,744
TOTAL Reserves	15,185,499	5,224,761	(6,582,546)	13,827,714
Balances				
General Fund	12,134,177	558,000	-	12,692,177
TOTAL Balances	12,134,177	-	0	12,692,177
TOTAL Reserves and Balances	27,319,676	5,224,761	(6,582,546)	26,519,891

MANPOWER BUDGET

In 2021/22, the Council's Budget included 320.18 full-time equivalent staff and in 2022/23 it has made provision for 314.20. The Council continues to implement service reviews resulting in a reduction in full-time equivalent positions since 2004/05 of -33% contributing significant savings towards the Council's commitment to deliver cost effective services.

2023/24 Estimated Position

	Opening Balance as at 01/04/2023 £	Transfers in ('top-up') £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2024 £
Earmarked Reserves				
Building Control	54,515	-	-	54,515
Capital Investment	1,498,566	-	-	1,498,566
Elections	123,651	41,217	(164,868)	-
Homelessness	182,942	-	-	182,942
Insurance	178,237	40,000	-	218,237
Investment - I.T. Strategy	367,908	49,930	(190,500)	227,338
Land Charges	12,562	-	-	12,562
Leisure Management	231,776	1,240	-	233,016
Council Tax Equalisation	1,137,498	-	(568,749)	568,749
Non-Domestic Rates Equalisation	7,606,988	-	-	7,606,988
Property Investment Fund	-	-	-	-
Value for Money	606,879	-	-	606,879
Vehicle Replacement/Street Cleansing Maintenance	1,147,448	575,685	(149,500)	1,573,633
TOTAL Earmarked Reserves	13,148,970	708,072	(1,073,617)	12,783,425
Ring-fenced Reserves				
Enterprise Zone Growth	678,744	-	(49,950)	628,794
TOTAL Ring-fenced Reserves	678,744	-	(49,950)	628,794
TOTAL Reserves	13,827,714	708,072	(1,123,567)	13,412,219
Balances				
General Fund	12,692,177	-	(2,317,000)	10,375,177
TOTAL Balances	12,692,177	-	(2,317,000)	10,375,177
TOTAL Reserves and Balances	26,519,891	708,072	(3,440,567)	23,787,396

2024/25 Estimated Position

	Opening Balance as at 01/04/2024 £	Transfers in ('top-up') £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2025 £
Earmarked Reserves				
Building Control	54,515	-	-	54,515
Capital Investment	1,498,566	-	-	1,498,566
Elections	-	41,217	-	41,217
Homelessness	182,942	-	-	182,942
Insurance	218,237	40,000	-	258,237
Investment - I.T. Strategy	227,338	49,930	(86,000)	191,268
Land Charges	12,562	-	-	12,562
Leisure Management	233,016	-	-	233,016
Council Tax Equalisation	568,749	-	(568,749)	-
Non-Domestic Rates Equalisation	7,606,988	-	-	7,606,988
Property Investment Fund	-	-	-	0
Value for Money	606,879	-	-	606,879
Vehicle Replacement/Street Cleansing Maintenance	1,573,633	575,685	(302,500)	1,846,818
TOTAL Earmarked Reserves	12,783,425	706,832	(957,249)	12,533,008
Ring-fenced Reserves				
Enterprise Zone Growth	628,794	-	(49,950)	578,844
TOTAL Ring-fenced Reserves	628,794	-	(49,950)	578,844
TOTAL Reserves	13,412,219	706,832	(1,007,199)	13,111,852
Balances				
General Fund	10,375,177	-	(2,375,000)	8,000,177
TOTAL Balances	10,375,177	-	(2,375,000)	8,000,177
TOTAL Reserves and Balances	23,787,396	706,832	(3,382,199)	21,112,029

2025/26 Estimated Position

	Opening Balance as at 01/04/2025 £	Transfers in ('top-up') £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2026 £
Earmarked Reserves				
Building Control	54,515	-	-	54,515
Capital Investment	1,498,566	-	-	1,498,566
Elections	41,217	41,217	-	82,434
Homelessness	182,942	-	-	182,942
Insurance	258,237	40,000	-	298,237
Investment - I.T. Strategy	191,268	49,930	(121,000)	120,198
Land Charges	12,562	-	-	12,562
Leisure Management	233,016	-	-	233,016
Council Tax Equalisation	-	-	-	-
Non-Domestic Rates Equalisation	7,606,988	-	-	7,606,988
Property Investment Fund	0	-	-	0
Value for Money	606,879	-	-	606,879
Vehicle Replacement/Street Cleansing Maintenance	1,846,818	575,685	(215,000)	2,207,503
TOTAL Earmarked Reserves	12,533,008	706,832	(336,000)	12,903,840
Ring-fenced Reserves				
Enterprise Zone Growth	578,844	-	(49,950)	528,894
TOTAL Ring-fenced Reserves	578,844	-	(49,950)	528,894
TOTAL Reserves	13,111,852	706,832	(385,950)	13,432,734
Balances				
General Fund	8,000,177	-	(3,003,000)	4,997,177
TOTAL Balances	8,000,177	-	(3,003,000)	4,997,177
TOTAL Reserves and Balances	21,112,029	706,832	(3,388,950)	18,429,911

2026/27 Estimated Position

	Opening Balance as at 01/04/2026 £	Transfers in ('top-up') £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2027 £
Earmarked Reserves				
Building Control	54,515	-	-	54,515
Capital Investment	1,498,566	-	-	1,498,566
Elections	82,434	41,217	-	123,651
Homelessness	182,942	-	-	182,942
Insurance	298,237	40,000	-	338,237
Investment - I.T. Strategy	120,198	49,930	(86,000)	84,128
Land Charges	12,562	-	-	12,562
Leisure Management	233,016	-	-	233,016
Council Tax Equalisation	-	-	-	-
Non-Domestic Rates Equalisation	7,606,988	-	-	7,606,988
Property Investment Fund	-	-	-	-
Value for Money	606,879	-	-	606,879
Vehicle Replacement/Street Cleansing Maintenance	2,207,503	575,685	(404,500)	2,378,688
TOTAL Earmarked Reserves	12,903,840	706,832	(490,500)	13,120,172
Ring-fenced Reserves				
Enterprise Zone Growth	528,894	-	(49,950)	478,944
TOTAL Ring-fenced Reserves	528,894	-	(49,950)	478,944
TOTAL Reserves	13,432,734	706,832	(540,450)	13,599,116
Balances				
General Fund	4,997,177	-	(3,219,000)	1,778,177
TOTAL Balances	4,997,177	-	(3,219,000)	1,778,177
TOTAL Reserves and Balances	18,429,911	706,832	(3,759,450)	15,377,293